



Dear partner,  
2009 has been quite an exciting year! 10 companies have joined forces to create something unique in the energy industry: add energy group. A challenging process through a challenging year during which we have had to apply our value set in terms of clear communication, value focus and innovative thinking. We hope and believe that you will increasingly notice the added value that this merger creates. Thank you for your co-operation so far.

We in add energy would like to wish you a Merry Christmas and a prosperous New Year. 2010 will be a exciting year for us all.

**æ** add energy  
power to perform